HISTORY OF ACWA POWER

Building scale at high speed since 2004

ACWA Power has been moving with speed and scale since its startup in 2004. Our people's drive, ingenuity and ambition have driven the Company to its current leadership position and to our aspiration to triple assets under management by 2030.

2004-2010 Startup and fast development

- > Started up in KSA with the first five Independent Power Projects (IPPs) and Independent Water **Projects (IWPs)**
- > Development of reverse osmosis in water desalination
- Ramping up projects and operations in KSA

2010-2018 Scale-up and international expansion

Development of large scale renewable projects; CSP, PV, wind

- Set new record for lowest
 Tripling power portfolio in renewable tariff
- > Expansion into 11 countries
- GW capacity

2024-2030 Aiming to triple projects by total investment cost again

ACWA Power

2.0

On track to be a world leader in renewables, water desalination and green hydrogen

Aim to be partner and employer of choice, and thought leader, tripling assets under management to **USD 250 billion** by 2030.

- > Largest private producer in water desalination
- > First mover in green hydrogen
- > Elimination of coal

Water portfolio 2024

(million m³/day)

2018-2024

Tripling of projects

by total investment

cost

> Further tariff records broken

2021 successful IPO

250 times oversubscribed, **4.5 billion** raised

Projects by total investment

cost 2024 (USD billion)

Tariffs reduction



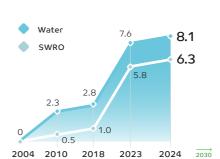


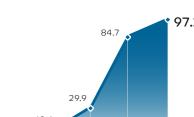


 $2004 \ \ 2010 \ \ \ 2018 \ \ \ 2023 \ \ \ \ 2024 \ \ \overrightarrow{\tiny{2030}}$

Power portfolio 2024

(Gross GW)





97.2 2004 2010 2018 2023 2024 2030